

Money Markets Matter

Course Agenda

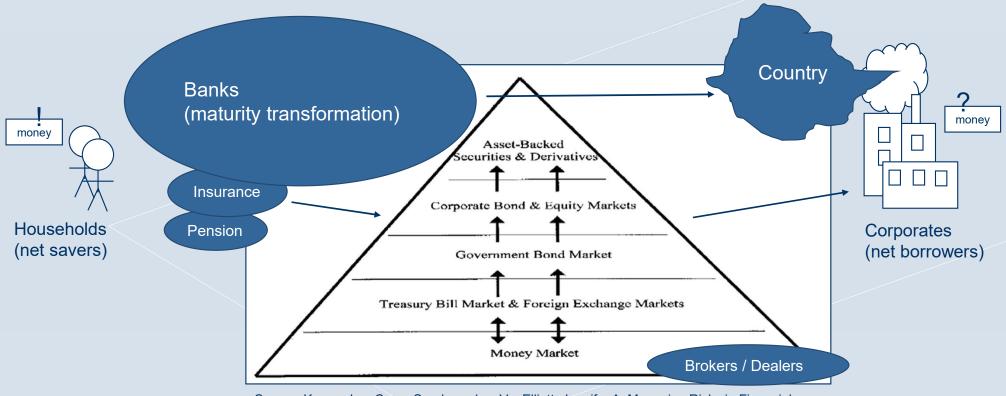
- 1. General overview of the money market
- 2. Key benefits and challenges







Why do money markets matter?



Source: Karacadag, Cem; Sundararajan, V.; Elliott, Jennifer A. Managing Risks in Financial Market Development: The Role of Sequencing; Working Paper No. 03/116.



Why do money markets matter?

Key functions of the money market

- 1. Clearing of short-term liquidity and risk positions between money market participants (up to 1YR)
- 2. Offering liquidity to government securities markets
- 3. Creation of a reference rate that serves as an anchor to the short end of the yield curve
- 4. Monetary policy transmission



- Unsecured interbank loans / deposits
- Secured transactions up to 1YR (repurchase transaction or "repo")
- Short-dated interest rate swaps (IRS)
- FX Spot / FWD / Swap
- Treasury Bills
- Central Bank Bills
- Certificates of Deposit (CD, mostly issued by banks)
- Commercial Paper (CP, mostly issued by corporates)



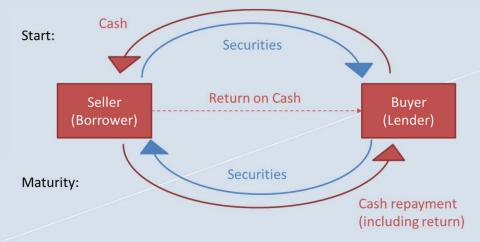
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- Liquidity management purposes
- Mostly between banks
- Tenors up to 3M
- For tenors longer than O/N two issues:
 - Credit risk
 - Liquidity risk



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- Buy and sell-back of securities, with difference between selling and buying is remuneration for funds received
- Seller transfers title to buyer but retains economic risk of the securities – only accounts for a loan taken
- Repo mitigates both credit risk and liquidity risk for the buyer / lender





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- Exchange of fixed interest payments for a series of floating interest payments between two counterparties (but no exchange of principle)
- Traded between professional market parties
- Allows parties to manage interest rate risk on the balance sheet
- E.g. pay fixed rate to receive daily overnight index rate over the period of 1M
- Depends on the availability of a defined and predictable floating rate index



Clearing of short-term liquidity and risk positions between money market participants (tenors up to 1YR)

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- Exchange of currency amounts at agreed FX rate
- Standard settlement date T+2 (Spot)
- Any other settlement date (FWD) leads to adjustment of Spot rate for interest rate differential between the two currencies over the settlement period ("covered interest rate parity"):

• FWD = Spot x
$$(1 + i_{lcy}) / (1 + i_{fcy})$$

 FWD is an interest rate product and relies on the availability of market determined short term interest rate for the local currency

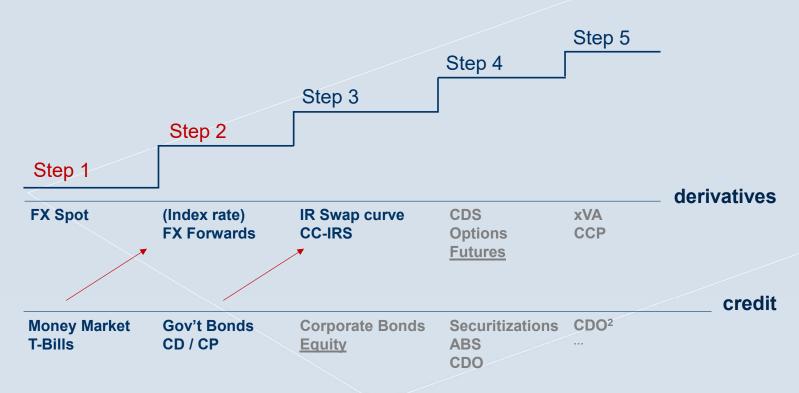


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- Tradeable short-term instruments issued by different type of issuers
- Either carrying a coupon or traded on discount basis (redemption at face value)
- Increasing level of credit risk
- Treasury and Central Bank Bills
 - should be offered for different tenors

 (alternatively the central bank might use
 Treasury Bills for Open Market
 Operations)
 - Determine the short end of the local yield curve

Market Escalator - Developments in the credit market are leading the development of the derivatives market









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- Monetary policy transmission (preferably with IT light regime)

Benefits

- Price discovery for interest and FX rate in interbank market
- 0
- Reduction of excess liquidity in the system
- Redistribution of risk leading to reduced overall risk in the system
- Increase of credit available to the market
- Responsible lending practices –
 positions resulting from deposits and
 loans on client terms can be managed
 in the interbank market



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Challenges

- Market segmentation
- Monetary policy regime not conducive to money market development
- Lack of capacity of market participants to trade advanced products
- Lack of enforceability of transaction documentation
 - General Master Repurchase Agreement (GMRA) for repos
 - ISDA Master Agreement for derivatives



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Benefits

- Price discovery in government securities
- Increased liquidity and reduced bid-ask spreads
- Reduced risk / cost of trading leading to increased investor base
- Increase of investor base leading to lower cost of funding for the government
- Creation of government yield curve basis to price bank loans and securities issued by other issuers



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Challenges

- Fragmentation in government security issuance – no maintenance of benchmark issues
- Lack of diversified investor base
- Lack of capacity of market participants to trade advanced products
- Lack of enforceability of transaction documentation for repurchase transactions (GMRA)
- Lack of financial market infrastructure



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Benefits

- Index rate (or reference rate) that is the market price for short-term liquidity
- 1
- Operational Target for monetary policy
- Anchor for the short-end of a term curve of interest rates
- Basis for floating rate loan products



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Challenges

- Market segmentation
- Lack of liquid, traded tenor that can provide a reference rate
- Secured or unsecured reference rate?



- Lack of capacity of market participants to trade advanced products
- Lack of enforceability of transaction documentation (GMRA)



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Benefits

- Ability to steer inflation through central bank operations
- Increase capacity to absorb shocks and facilitate balanced economic growth
- Support the development of long-term interest rates



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Challenges

- Fundamental economic imbalances challenging monetary policy objectives
- Selection of monetary policy type, objectives and tools
- Design of central bank operations
- 1

Lack of interbank target rate



| Money Market | Primary Market | Investor base | Secondary Market | Market infrastructure & Legal |
|---|---|---------------------|---|--|
| Structural excess liquidity in the banking system | Create new types of instruments | Mutual funds | Limited number of domestic institutional investors | Operational risks |
| Concentration of banks | Smoothen the redemption profile | Pension funds | Lack of benchmark bonds | Settlement risks |
| Concerns for counterparty risk | Issue benchmark securities | Insurance companies | Limited number of international institutional investors | Absence of DVP |
| Market infrastructure | Increase tenors | Foreign Investors | Prevalence of buy-and-hold strategies | Inadequate access to electronic data/information |
| Full transfer of collateral | Improve currency composition | Retail investors | Not-well established trading mechanisms | Settlement finality not defined in law |
| Small number of banks | Improve interest rate composition | Banks | Lack of security lending facilities | Absence of RTGS |
| | Increase number of instruments (of the same type) | | Insufficient number of market intermediaries | Net settlement cycles for securities |
| Absence of Treasury Single Account | Increase use of marketable debt | | Underdeveloped market infrastructure | High costs for custody and settlement |
| Lack of market data | Securitize government arrears | | Insufficient regulation and surveillance over market activities, including of PDs | |

Summary overview -Key challenges in SSA markets





Summary overview -Key challenges in SSA markets

| Repo maket | Scope for improvement in banking system liquidity management | Areas for further consultation with monetary authority |
|--|--|--|
| Encourage trading between banks by limiting the role of the Central Bank | Coordination between the Central Bank and the government | Issuance of government and central bank securities for debt management and monetary policy |
| Vertical interbank repo (i.e., repo between large and small banks) | Forward-looking forecast of government cash flows | Information sharing on cash flows/liquidity forecast |
| Increase the volume of instruments available | Government cash management | Maturities of central bank' securities |
| Legal structure of contracts (e.g., GMRA, MRA, SBB) | Forecasting of aggregate liquidity | |
| Increase the use of repos in the Central Bank's open market operations | Settlement of government payments | |
| Increase the number of participants | Interbank liquidity management | |
| Market infrastructure | Central Bank instruments | |
| Reduce the number of instruments available | Government instruments | |
| Adjust the collateral haircut | None | |
| Other (please specify) | | |

Based on % of replies

100% 80% 60% 40% 20% 0%





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Thank you

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